ILA's 7th Women and Leadership Session Guide

Agenda-At-A-Glance

Wednesday, 11 June 2025		
7:15-17:00	ILA Registration, Badge Pick-Up, & Information Counter	McKenna Auditorium Foyer
8:00-8:50	Continental Breakfast & Networking Activity	McKenna Auditorium Foyer
9:00-10:20	Keynote: Madeline Di Nonno, President & CEO, Geena Davis Institute	McKenna Auditorium
10:25-10:45	Coffee & Tea Break	McKenna Auditorium Foyer
10:50-11:50	Concurrent Sessions	Various Locations

- Grouped Presentations Strategies to Enhance the Power of She (Kravis 102)
- Workshop The Cadence of Faith: A Collective Power Strategy for Women Leaders (Kravis 164)
- Grouped Presentations Critical Strategies for Workplace Success (Robert North 104)
- Grouped Presentations Exploring Leader Identity, Perils of Gender Awareness, and Cadence of Faith (Robert North 105)

12:00-13:30	Networking Luncheon	McKenna Auditorium

13:40-15:00	Concurrent Sessions	Various Locations

- Workshop Want to Elevate Women Leaders? Here's What Actually Works (Kravis 102)
- Workshop Socially Conscious Leadership: Workshop on Authentic and Embodied Practices (Kravis 164)
- Panel Elevating Leadership through Women's Ways of Wisdom™ (Robert North 104)
- Workshop A Leadership Guide to Evaluating Diversity Branding (Robert North 105)

15:00-15:20	Coffee & Tea Break	McKenna Auditorium Foyer
15:30-16:50	Concurrent Sessions	Various Locations

- Workshop Celebrating Soul Success: From Limiting Beliefs to Limitless Possibilities (Kravis 102)
- Workshop How to Design and Publish a Women and Leadership Case Study: A Model and Guide (Kravis 164)
- Workshop African American Women and Leadership Developing A Research Agenda (Robert North 104)
- Workshop Transformation Through Feminist Leadership (Robert North 105)

17:00-18:00	Welcome Reception	McKenna Auditorium Foyer
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8:00 -8:50	Continental Breakfast & Networking Activity	McKenna Auditorium Foyer
9:00-10:20	Keynote: Darcy J. Totten, Executive Director, California Commission on the Status of Women and Girls	McKenna Auditorium

10:25-10:45	Coffee & Tea Break	McKenna Auditorium Foyer
10:50-11:50	Concurrent Sessions	Various Locations

- Grouped Presentations From East to West: Lessons and Practices from Women Leaders in Diversity and Complexity (Kravis 62)
- Grouped Presentations Integral Leadership Development and Leader Identity (Kravis 102)
- Grouped Presentations Innovating for Impact: Design Thinking, Systems
 Change, and Women Leading Transformation In HR, Healthcare, and Waste
 Management (Kravis 164)
- Grouped Presentations Leading From the Core: Adaptability, Liberation, and Spiritual Power in Women's Leadership (Robert North 104)
- Grouped Presentations Disrupting Silence: Immigrant and Indigenous Women Reimagining Leadership Across Systems (Robert North 105)

12:00-13:30	Networking Luncheon With Special Guest Speakers: Danya Bacchus, CBS News Correspondent, & Renee Washington, Founder & CEO of Resilience Wins Executive Coaching & Consulting LLC	McKenna Auditorium
13:40-15:00	Concurrent Sessions	Various Locations

- Workshop Building Unapologetic Presence Leading with Heart: Unapologetically You (Kravis 62)
- Workshop Wisdom Circles: A Framework for Radical Change (Kravis 102)
- Workshop Elevating Personal Growth: Enhancing Leadership for Collegiate Women's Success (Kravis 164)
- Panel ILA Transformative Women Leaders Book Series (Robert North 104)
- Workshop Embracing Your Excellence (Robert North 105)

15:00-15:20	Coffee & Tea Break	McKenna Auditorium Foyer
15:30-16:50	Concurrent Sessions	Various Locations

 Workshop - The Leadership Loom™: A Reclaimed Paradigm of Women's Leadership (Kravis 62)

- Workshop Shattering Stereotypes: How Muslim Women Are Redefining Leadership Narratives (Kravis 102)
- Workshop Self-Doubt, Saboteurs, and Thinking Traps, Oh My! (Kravis 164)
- Workshop Women Leading Change: How to Be a Successful Change Agent (Robert North 104)
- Workshop Breaking Barriers, Building Bridges: Redefining Leadership in the 21st Century (Robert North 105)
- Fireside Chat The Women and Leadership Membership Community Journey: A Fireside Chat with Professor Susan R. Madsen (Parents Dining Room)

Friday, 13 June 2025 7:15-12:00 ILA Registration, Badge Pick-Up, & Information Counter 8:00-8:50 Continental Breakfast & McKenna Auditorium Foyer Networking Activity 9:00-10:20 Concurrent Sessions Various Locations

- Workshop The Gratitude Advantage: Building Trust, Resilience, and Authenticity (Kravis 102)
- Workshop Leading While Tired: Creating Safe Spaces for Women of Color Leaders to Thrive (Kravis 164)
- Workshop Negative Capability: Reflecting on Personal and Societal Grief as Leaders & Followers (Robert North 104)
- Panel Emotional Intelligence and Conflict Management Style of Black Women Leaders (Robert North 105)

10:25-10:45	Coffee & Tea Break	McKenna Auditorium Foyer
10:50-11:50	Concurrent Sessions	Various Locations

- Presentations Leading Beyond Labels: Women's Leadership Efforts in Cross-Organizational Teams, for Women of Color in Power, and in Advancing Pay Equity (Kravis 102)
- Workshop Addressing the Intersection of Gender, Achievement, and Leadership Identity Development (Kravis 164)

- Workshop Uncover Meaningful Impacts of Your Leadership Development Program with Ripple Effects Mapping (Robert North 104)
- Workshop The Power of Mind Wandering in Daily Life (Robert North 105)

12:00-13:30 **Awards Luncheon** McKenna Auditorium Foyer

Detailed Agenda

Wednesday, 11 June 2025

07:15 – 17:00 ILA Registration, Badge Pick-Up, & Information Counter *McKenna Auditorium Foyer*

08:00 – 08:50 Continental Breakfast & Networking Activity *McKenna Auditorium Foyer*. *Networking Activity Title, Description, and Location TBD*

09:00 – 10:20 Keynote: Madeline Di Nonno, President & CEO, Geena Davis Institute *McKenna Auditorium*

See Details at: https://ilaglobalnetwork.org/7th-women-and-leadership-conference/

10:25 – 10:45 Coffee & Tea Break McKenna Auditorium Foyer

10:50 – 11:50 Concurrent Sessions Various

Strategies to Enhance the Power of She

Presentations

Elevate Girls & Young Women Kravis 102

This session explores diverse strategies to elevate the leadership potential of girls and young women by amplifying their voices, strengthening their resilience, and supporting their professional growth. From a co-curricular sisterhood in South Africa to mentorship for teen mothers and coaching for women of color in career transition, each presentation offers powerful insights into how targeted support systems can unlock leadership in underrepresented communities.

This session is comprised of the following individual presentations:

(1) Silence, Whisper, Loud: Female Students Finding their Voices in a Co-Curricular Program

Anita Maurtin, Director: Strategic Academic Projects, DVC: Academic, University of the Western Cape

This is a case study reflecting on the personal development and growth of a group of high performing female students in their second year of study at a South African university. These young women found their voice in a co-curricular programme, namely the Excelling Programme (EP) that was designed for high performing students in their second year of study. The presentation includes video clips made by the students themselves where the audience can hear the students voices, literally and figuratively, as they reflect on their personal and professional growth in the annual programme. It provides insights both overt and covert, of how the students found their voice in the sisterhood that developed in the 2024 cohort of the EP.

(2) Empowering Resilience: Mentorship's Role in Human-Centric Leadership Development for Teen and Young Moms

Emi Barresi, Chief Executive Officer & Founder, HEARTH Team Leadership

This presentation explores the transformative power of mentorship and role models in fostering leadership development and resilience among teen and young mothers. Drawing on personal experience, it highlights mentorship's critical role in overcoming barriers, cultivating self-efficacy, and elevating leadership potential in underrepresented communities.

(3) Supporting Leadership Development for Young Women of Color in Career Transition through Coaching

Selene Shen, Career Coach, RFCUNY

How can higher education institutions, nonprofit organizations, and leadership development programs provide targeted support for young women of color career pivoting into the tech industry as women leaders? This presentation strives to deepen the awareness of the transformative impact of career coaching in fostering early leadership development and facilitating meaningful career transitions. It strives to introduce an effective approach and framework to provide meaningful career coaching practices and early leadership development support for young women of color navigating career pivots within higher education institutions, nonprofits, and leadership development or community programs.

The Cadence of Faith: A Collective Power Strategy for Women Leaders

Workshop Elevate Women in Leadership Kravis 164

Pamela McAfee, Chief Executive Officer & Co-Founder, Stella Versed Consulting Firm, LLC

Historically, women have depended on each other, family, and their forms of faith as a way to recover, reflect, and forge ahead to overcome restrictions that were meant to keep them from thriving. A steady and slow growth of women in executive leadership roles is occurring, however, recent data shows these margins of advancement diminishing. This presentation will explore the current experiences of women leaders through avenues of sisterhood, family, and the use of faith to propel them up a forward path or to change course. The cadence of faith is an influential value to women leaders when used as a strategy to overcome blocks and barriers; and can reveal patterns of discovery that strengthen self-confidence in their achievements.

Critical Strategies for Workplace Success

Presentations
Elevate Leadership Development and Education
Robert North 104

Critical strategies are required to empower women leaders as they pursue their career goals. In these interactive workshops, attendees will learn practical steps to leverage values-based leadership and carefully crafted recommendations for workplace success.

This session is comprised of the following individual presentations:

(1) Leading With Intention: How Values-Driven Leadership Empowers Women to Thrive

Debbie Plager, President, The Plager Group

In today's fast-paced and ever-changing work environment, women leaders often face unique challenges that can lead to burnout, disengagement, and misalignment with their core values. This session explores how values-driven leadership can serve as a powerful tool to increase resilience, navigate workplace challenges, and inspire teams. Attendees will learn how to identify their core leadership values, integrate them into daily decision-making, and use them to foster a culture of authenticity, inclusivity, and success. This interactive session will provide actionable strategies that empower women to lead with greater clarity, confidence, and impact.

(2) "I Recommend We..." Leveraging Critical Decisions to Recommend Your Way Up the Corporate Ladder

Wendy Kirk, Senior Manager, Huron Consulting Group

Tina Cipolla, Senior Manager - Transformation Training, WPP

Making a recommendation at work for a particular course of action sounds mundane. The humble recommendation, handled correctly, can help women level up their office game by shining a bright light on their ability to think creatively, synthesize information, and exude the ever-difficult-to-define executive presence. Drawing from extensive professional experience, advanced academic research, and insights from independently engaging with Jeffrey Pfeffer's Paths to Power course, the presenters offer a tactical, repeatable framework to elevate women's profiles within their organizations through compelling, well-crafted recommendations.

Exploring Leader Identity, Perils of Gender Awareness, and Cadence of Faith

Presentations Elevate Women in Leadership Robert North 105 These sessions focus on the influence of patriarchy on women's individual leader identity development and collective identity work. They dig deeper into gender awareness (and how it can undermine promotion of women to leadership) and cadence of faith (as a strategy to elevate women in leadership).

This session is comprised of the following individual presentations:

(1) Dancing On The Tightrope – A Look At Power, Patriarchy, and Leader Identity Development

Linnea Lewis, Producer & Showrunner/PhD Candidate, Tomten Productions/Gonzaga University

The Leader Identity Development (LID) Model suggests that leaders experience a cyclical process of development, regardless of gender, ethnicity, economics, social standing, or education. This presentation explores the idea that LID in women is different than it is for men, and is dramatically impacted by the influence of patriarchy in society and in the larger subject of leadership as an area of study. It will also discuss six specific barriers to leadership growth opportunities, and how the societal construct of patriarchy significantly impacts a woman's ability to navigate the journey of leader identity development.

(2) How Gender Awareness Can Undermine Women in Leadership

Crystal Hoyt, Professor of Leadership Studies and Psychology, Thorsness Chair in Ethical Leadership, University of Richmond

Conventional wisdom suggests that increasing awareness of gender differences should lead to increased support for gender equalizing policies. However, we show that gender-aware beliefs are adopted to rationalize and maintain the existing gender hierarchy with implications for undermining efforts to promote women in leadership. Across four studies we show that a stronger endorsement of gender awareness predicts greater support for gender aware initiatives upholding the status quo, and less support for policies designed to challenge it, like promoting women in leadership. We also experimentally demonstrate the motivated nature of gender-awareness. These findings have important implications for increasing representation of women in leadership.

(3) Growing Together: A Collective Approach to Leadership Identity Work for Women and Minorities

Rhema Chatiya Nantham

Leadership development could benefit from collective identity work. Growing Together is a collective identity work approach that has relevance to leadership development more broadly, while also being particularly relevant to minority groups, such as women of colour. Women and individuals who are often marginalised could come together in a collective space to do identity work by forming a shared understanding from the similarities in their lived experiences and, simultaneously, exploring the diversities of their identities together. In doing so, they could collaboratively build on their sense of self and expand their leadership perspectives through exposure to theirs and others' lived experiences and leadership aspirations.

Networking Luncheon	McKenna Auditorium
Concurrent Sessions	<u>Various</u>
	y

Want to Elevate Women Leaders? Here's What Actually Works Workshop Kravis 102

Becky Reichard, Full Professor in the Division of Behavioral and Organizational Sciences and the Drucker School of Management at Claremont Graduate University

Many organizations say they want more women leaders—but few have the strategies to make it happen. In this session, Dr. Becky Reichard shares what research says *actually works* to elevate leadership among women and individuals from historically underrepresented groups, including BIPOC and LGBTQ+ professionals. Drawing on decades of evidence in leader development and positive psychology, Reichard presents a clear, actionable framework that links the development of key psychological capacities—like confidence, resilience, and optimism—with the organizational systems that help them grow. From coaching and visibility to structural support and leader development planning, participants will walk away with practical strategies they can implement immediately. This session goes beyond buzzwords to offer grounded, evidence-based tools for building inclusive leadership pipelines that are ready for the future. If you're serious about developing women leaders—not just talking about it—this session is where strategy meets action.

Socially Conscious Leadership: Workshop on Authentic and Embodied Practices

Workshop

Transformative Thinking on Women and Leadership Kravis 164

Serena Cheng, Impello CEO, MBA, and PhD(c), Impello and PhD(c) at the California Institute of Integral Studies

Authentic and embodied leadership principles are strongly shaping the development of women's transformative leadership models. Our world is undergoing economic and social shifts, demanding cultivation of socially conscious leaders to navigate change. It is essential to promote women leaders who are rooted in their authentic sense of self and integral values, which they embody in their leadership vision and actions. This experiential workshop is facilitated by a Chinese-American corporate leader and integral education thought leader. She empowers transformative women leadership and community building in "Multidimensional Authenticity" and "Embodied Somatic Awareness" practices, supported by peer sharing and reflection, in this workshop.

Elevating Leadership through Women's Ways of Wisdom™

Panel

Elevate Women in Leadership Robert North 104

Chair: Denise Thomson, Executive Coach & Consultant, DeWitt-Thomson, LLC

- o Kathleen Grove, Director, Office for Women, Indiana University, Indianapolis
- Randal Joy Thompson, Institute for Social Innovation Fellow, Fielding Graduate University
- Carolyn Morales, Principal, Wisdomers, LLC

How might you best embody a personal leadership identity, build a strong sense of agency, and create a lasting legacy? Join four contributors to a forthcoming volume on women's aging, leadership, and wisdom to weave a metaphorical outer garment that reflects the inner you. This panel discussion will explore seven leadership perspectives that consider the interrelationships of identity, wisdom, and leadership. Together, panelists and participants will weave a multifaceted, layered model of women's ways of wisdom that honors the voices of elders. Attendees will be encouraged to offer feedback about the

model; the resultant interactive conversation is expected to reconstruct archetypes and reclaim a paradigm of elder women's wisdom.

A Leadership Guide to Evaluating Diversity Branding

Workshop Systems of Change Robert North 105

Channa Bannis, Chief Marketing Strategist, Marketing 4 Moments

This session helps current and future leaders decipher diversity branding signals and better understand its implications for organizational culture and inclusivity. Participants will be better equipped to make informed decisions about how well current and future employers align with their leadership values.

<mark>15:00 – 15:20</mark>	Coffee & Tea Break	McKenna Auditorium Foyer
<mark>15:30 – 16:50</mark>	Concurrent Sessions	<i>Var</i> ious

Celebrating Soul Success: From Limiting Beliefs to Limitless Possibilities

Workshop

Transformative Thinking on Women and Leadership

Kravis 102

Lori McDowell, Chief Executive Officer, Reimagine U Strategies

Do you look successful on paper, but don't have the joy and fulfillment you desire? It is time to rethink success and harness the power we all have within us. Learn how to redefine success by tapping into your authentic self and breaking through self-imposed barriers. With thought-provoking exercises, and actionable insights, this session guides you to tap into your intuition, challenge limiting beliefs, celebrate your unique strengths, and open the door to boundless potential in both personal and professional endeavors.

How to Design and Publish a Women and Leadership Case Study: A Model and Guide

Workshop Systems of Change Kravis 164

Chair: Chrys Egan, Associate Dean, Fulton School of Liberal Arts, Salisbury University

- Martinella Dryburgh, Executive Director and Associate Professor of Business Administration, Posey Leadership Institute, Austin College
- Lori Peters, Assistant Professor, Business and Technology, Holy Family University
- Dorine Lawrence-Hughes, Principal Consultant, Brazen Communication Coaching and Consulting

This team of Sage Business Cases: Women & Leadership authors guide this interactive workshop on publishing much-needed case studies on women leaders. These scholar-practitioners from different professions, disciplines, career stages, and locations, share their case study publishing experience to address: (1) navigating case study publication requirements from initial brainstorming concepts through final review, (2) creating frameworks for successful collaborative partnerships, and (3) reviewing our published case study about women in government and nonprofit leadership as a model to create their own cases. Participants will gain concrete strategies on publication, research teams, and vital issues in women's leadership.

African American Women and Leadership - Developing A Research Agenda

Workshop Elevate Women in Leadership Robert North 104

Cynthia Sims, Associate Professor, Lifelong Education Administration, University of Georgia

Why is there so little research on women (and men) of color leaders in general and African American (AA) Women leaders in particular? Is intersectional research too "leading edge" and now "bleeding edge" to conduct? Do we lack the know-how to research with an intersectional lens? Are journal editors jettisoning intersectional research? Whatever the reason, we are unprepared to support the majority minority workplace community the US has become for those under the age of 40. We don't know this new generation of leaders and how best to support them. The goal of this workshop is to develop a research agenda

on AA Women, dedicated to meeting the contemporary leadership needs of those with intersectional identities in the workplace.

Transformation Through Feminist Leadership

Workshop

Transformative Thinking on Women and Leadership Robert North 105

Carol Clyde, Associate Professor, Organizational Leadership Studies, Cottey College

Yolanda Caldwell, Chief Executive Officer & Principal Strategist, Titus Enterprises, LLC

Drawing on leadership and feminist research and best practices, participants will consider Feminist Leadership—what it is, how it intersects with traditional leadership concepts and approaches, and how it might be utilized within a curricular or co-curricular leadership program. The session will engage participants through a discussion and exploration of an evolving model of Feminist Leadership, paying attention to where it's being studied and applied and how it might contribute to their personal or applied leadership practices or educational and developmental initiatives.

17:00 – 18:00

Welcome Reception

McKenna Auditorium Foyer

Thursday, 12 June 2025

07:15 – 17:00 ILA Registration, Badge Pick-Up, & Information Counter *McKenna Auditorium Foyer*

08:00 – 08:50 Continental Breakfast & Networking Activity McKenna Auditorium Foyer.

Networking Activity Title, Description, and Location TBD

09:00 – 10:20 Keynote: Darcy J. Totten, Executive Director, California Commission on the Status of Women and Girls *McKenna Auditorium*

See Details at: https://ilaglobalnetwork.org/7th-women-and-leadership-conference/

10:50 - 11:50

Concurrent Sessions

Various

From East to West: Lessons and Practices from Women Leaders in Diversity and

Complexity

Presentations

Transformative Thinking on Women and Leadership

Kravis 62

This cross-cultural dialogue unites pioneering insights from women leaders navigating organizational resistance in Western contexts and trailblazing women CEOs steering innovation in China's complex corporate ecosystems. Learn actionable frameworks to address toxic resistance—from policy design to stakeholder coalitions—and discover how China's CEOs leverage collective leadership, strategic relationship-building, and conviction to thrive in family-owned enterprises and fast-paced industries. Participants will gain globally relevant strategies to empower women leaders, bridge divides between theory and practice, and turn adversarial environments into opportunities for systemic change.

This session is comprised of the following individual presentations:

(1) Women Addressing DEI Dismantling Among Toxic Followers in Organizations

Taisha Holifield, HR Generalist/Adjunct Instructor, Dentistry/School Business, University of Alabama at Birmingham

This presentation aims to foster collaboration among women leaders and scholars across disciplines to uphold diversity, equity, and inclusion in organizations, free from resistance and perceived threats from toxic followers who feel disadvantaged due to current DEI initiatives. The proposal also seeks to empower women leaders and equip them with tools, resources, and a network to help with navigating the new policies, procedures, and toxic followers.

(2) Leading the Way: Insights from Trailblazing Women CEOs in China

Victor Chen, Research Scientist, Center for Creative Leadership

Harvey Chen, Chairman of the Board of Advisors, Greater China, Center for Creative Leadership

Ivy Zhao, Deputy Managing Director, Greater China, Center for Creative Leadership

We conducted a focus group study with five distinguished women CEOs from diverse industries and different forms of organizations in China. Amidst a backdrop of declining female executive representation globally, these leaders offered valuable perspectives on how women could navigate and thrive in complex organizational environments:

1.Collective Leadership and Interpersonal Interactions; 2.Navigating "Fight-or-Flight"

Dynamics; 3.Strategic Stakeholder Management; 4.Managing Complex Relationships in Family-Owned Businesses; 5.Conviction and Innovation in Fast-Developing Industries.

Exploring New Pathways for Leadership Development in the Workplace

Presentations
Elevate Leadership Development and Education
Kravis 102

These presentations take a deep dive into how women prepare for leadership positions in different work environments. Whether in the nonprofit organizations, higher education, or in the corporate sector, the presenters propose that women's leadership development requires further research and education in order for women to thrive in the workplace.

This session is comprised of the following individual presentations:

(1) Becoming Boss: Exploring Leader Identity and Advancement Barriers for Women in Nonprofits

Melissa Mathews, Associate Professor, Public Policy/Administration, California State University, Long Beach

Nonprofit sector deficiencies in leadership development, retention strategies, and succession planning, and the consequences of these deficiencies for leader diversity, highlight the need to better understand women and gender-diverse leadership perceptions to advance equity within the sector. This presentation shares findings from research on how women and gender-diverse individuals perceive their roles, leader identities, and barriers to career advancement within the sector. The research study involves 65 current and former participants of a leadership development program for early- to mid-career nonprofit leaders. I will also discuss strategies for future scholarship on women and gender-diverse leaders to advance professional practice.

(2) The Bumblebee Theory: A Powerful Paradigm of Feminine Leadership & Potential

Jennie Riad, CEO, The Beehive Company & Editor-in-Chief, The Beehive

This study explores the experiences of female leaders in higher education to develop a new feminist leadership theory called the Bumblebee Theory. Grounded in the narratives of 17 women leaders, the study reveals five key facets of development: perseverance, identity, human potential, leadership, and organizational impact. The Bumblebee Theory emphasizes the importance of overcoming challenges, navigating identity intersectionality, embracing a holistic view of human development, fostering authentic leadership, and promoting positive organizational change. This theory challenges traditional leadership models and advocates for a more inclusive and equitable approach, recognizing women's unique strengths and perspectives in leadership roles.

(3) An Integral Leadership Development Model: Curriculum, Pedagogy, and Transformative Outcomes

Serena Cheng, Impello Chief Executive Officer, MBA, and PhD(c)

There are pressing needs to advance women's transformative leadership development programs alongside the sweeping social, cultural, and generational shifts of the modern workplace. An Integral Leadership Development model that uniquely integrates leadership and professional development with self purpose and personal growth, guides design of corporate L&D and professional programs.

This model is based on the presenter's dissertation and her rich corporate leadership and integral education experience as a Chinese-American woman. She presents on the theoretical and progressive education approaches of an integral model and how she creatively applies it to the curricular and pedagogical design of a women's transformative leadership program.

Innovating for Impact: Design Thinking, Systems Change, and Women Leading Transformation In HR, Healthcare, and Waste Management

Presentations
Systems of Change
Kravis 164

Panelists explore the evolution of change leadership, from historical contexts to the application of design thinking as a modern tool for driving organizational transformation.

Examinations include how women are leading transformative action through systems change in Human Resources, healthcare, and waste management in diverse global contexts.

This session is comprised of the following individual presentations:

(1) From Morse Code to Modern HR

Holly Kasnetz, PhD candidate, Gonzaga University, Enterprise Healthcare Executive, Microsoft

This presentation delves into the transformative power of HR practices that prioritize inclusivity and adaptability, addressing systemic barriers faced by women and underrepresented leaders. Attendees will explore how traditional HR models—marked by biased recruitment and rigid leadership structures—can be replaced with innovative approaches that emphasize mentoring, coaching, and sponsorship as core elements of change. These practices not only develop talent but also foster equitable opportunities and a sense of belonging. Participants will gain actionable insights to build inclusive cultures, enhance leadership diversity, and drive organizational success by empowering a diverse and dynamic workforce.

(2) Design Thinking as a Vehicle For Change Leadership

Jessica Vilay, Doctoral Student, Indiana Wesleyan University

"The most important way to create meaning and drive world change is by making products and services that are more meaningful;" design thinking is one solution (Verganti et al., 2021). This presentation will showcase design thinking in a healthcare setting in the creation of a COVID-19 vaccine clinic during the pandemic. Three women from different areas of the hospital—administrative, nursing, and supply chain—were tasked with leading a group of volunteers to create a vaccine clinic with a throughput of 6,000–8,000 patients per week. Using design thinking, the multidisciplinary team was able to achieve its task and navigate the change and organizational challenges together (Hvidsten et al., 2023).

(3) Women Leading Transformative Action in Malindi Kenya Through Systems of Change in Waste Management

Sarah Orr, Owner, Smith Orr & Associates

Emmaculate Kipyasang, Operations Manager, Smith Orr & Associates

The global waste crisis is a significant challenge, yet in Malindi, Kenya, women are leading a transformative charge to develop sustainable waste management systems. Through Progress Welfare Association of Malindi (PWAM) Kenya initiative, women are championing innovative solutions, fostering community collaboration, & reshaping narrative around garbage removal and handling. Presentation will showcase how women in Malindi are breaking barriers, driving leadership, & inspiring action to create lasting environmental change. Presentation goals: show how women take leadership roles to create inclusive & sustainable waste management, how perceptions about waste management shifted & how local communities & businesses were collaboratively engaged.

Leading From the Core: Adaptability, Liberation, and Spiritual Power in Women's Leadership

Presentations
Transformative Thinking on Women and Leadership
Robert North 104

This powerful session explores transformational leadership practices that center adaptability, liberation, and spiritual resilience. Through distinct but interconnected perspectives, speakers will share innovative strategies for navigating change, elevating embodied and liberatory leadership models in maternal health, and anchoring leadership in spiritual purpose. Together, they illuminate how women are reimagining systems, leading with justice, and grounding their work in deep cultural strength.

This session is comprised of the following individual presentations:

(1) Embodied, Relational, & Liberatory, Leadership: Black Birth Workers Transforming Maternal Health Care

Lesa Clark, Consultant, Antioch University

Drawing on African, Black, and anti-racist feminist frameworks, this session explores how Black birth workers (BBWs) - doulas, midwives, and birth justice activists - embody and practice embodied, relational, and liberatory leadership in maternal healthcare. Despite their vital role in advancing birthing justice and health equity that challenge dominant healthcare paradigms, BBWs remain absent from mainstream leadership discourse and scholarship. Participants will examine the unique leadership praxis of eight BBWs research participants. The session aims to advance the theoretical understanding of culturally

rooted leadership models while advocating for greater recognition of BBWs as key stakeholders in maternal health transformation.

(2) The Soul of Leadership: Exploring the Role of Spirituality in Black Women's Leadership

MJ Jihad, Chief Executive Officer, Executive Leadership Coach, MJ Consulting Firm

This presentation delves into the transformative role of spirituality in shaping the leadership practices of Black women. Rooted in resilience, cultural traditions, and a deep connection to purpose, spirituality often serves as an anchor for Black women leaders navigating systemic inequities, racialized environments, and leadership spaces that demand exceptional strength.

Through this session, participants will explore how Black women leaders draw upon spirituality as a source of strength, authenticity, and transformative power. The presentation will examine the intersection of spirituality and leadership, highlighting how it informs decision-making, fosters community-building, and drives social justice initiatives.

Disrupting Silence: Immigrant and Indigenous Women Reimagining Leadership Across Systems

Presentations
Transformative Thinking on Women and Leadership
Robert North 105

Leadership is often framed through dominant cultural lenses, excluding the stories and strategies of women navigating marginalization. This dynamic session explores how Asian immigrant women in higher education, Black immigrant women in nonprofit leadership, and Indigenous communities in El Salvador disrupt historical silences to assert their agency. Through research and personal reflection, presenters highlight strategies of resistance, resilience, and radical leadership that reshape institutions and challenge systemic oppression.

This session is comprised of the following individual presentations:

(1) Leadership Experiences of Asian Immigrant Women in Higher Education: The Influence of Cultural and Structural Barriers

Boby Akhi, Faculty, Business & Accounting, SUNY Corning

This presentation explores the underrepresentation of Asian immigrant women in higher education leadership roles. Drawing on research, it highlights the cultural and structural barriers these women face and examines how intersectionality—gender, ethnicity, and immigration status shapes their leadership experiences. The session will offer strategies to empower these women and create inclusive leadership environments that promote diversity and equity in higher education.

(2) Beyond Borders and Barriers: How Black Immigrant Women Leaders Provoke Change Giftie Umo, Founder/Executive Director, Girls Leading Africa

Black immigrant women leaders play a vital role in nonprofit organizations, yet their experiences remain underexplored. This presentation examines how they navigate intersecting identities to provoke systemic change, despite facing racial, gender, and immigrant biases. Grounded in intersectionality and tempered radicalism, the study highlights leadership strategies, challenges, and contributions often overlooked in mainstream discourse. By amplifying their voices, this session offers fresh insights into inclusive leadership and organizational transformation, sparking dialogue on equity and systemic change in the nonprofit sector.

(3) An Exploratory Study Of The Socio-Economic And Cultural Impact Of The Matanza Of 1932 On The Nahuat-Pipil Genocide in El Salvador

Sophia D Cortez, Vice President Business Development, Los Angeles Mission

My research examines the ethnocide of indigenous people and its detrimental effects on their cultural capital, focusing on the aftermath of the 1932 Nahuat-Pipil genocide in El Salvador. The research will employ an explorative, interpretative, phenomenological, and political ethnographic approach, specifically targeting the Igualtepec community on Lake Guija. It aims to analyze the evolved political model of imperialism and its consequences, highlighting global indigenous ethnocide. The theoretical framework includes the Coloniality of Power (Quijano, 1992), Coloniality of Knowledge (Mignolo, 2007), Decoloniality (Mignolo, 2017), and Indigenous Method and Theory (Wilson, 2003).

12:00 – 13:30 Networking Luncheon With Special Guest Speakers: Danya Bacchus, CBS News Correspondent, & Renee Washington, Founder & CEO of Resilience Wins Executive Coaching & Consulting LLC *McKenna Auditorium*

Building Unapologetic Presence - Leading with Heart: Unapologetically You

Workshop Elevate Women in Leadership Kravis 62

Harpreet Ghumman, Chief Executive Officer & Founder, Unapologetically Harpreet LLC

Building Unapologetic Presence - Leading with Heart: Unapologetically You" explores the critical yet often overlooked internal barriers that prevent women from stepping into top leadership roles despite their exceptional capabilities. Drawing on research from Harvard, which shows that women consistently outperform men in core leadership competencies like resilience, collaboration, and driving results, this session challenges the narrative that women need more skills to lead effectively. Instead, it emphasizes the necessity of cultivating unapologetic presence—the ability to show up authentically, embrace one's full potential, and lead with confidence in the face of societal expectations and organizational norms rooted in patriarchy.

Wisdom Circles: A Framework for Radical Change

Workshop Systems of Change Kravis 102

Denise Thomson, Executive Coach & Consultant, DeWitt-Thomson, LLC

Kathleen Grove, Director, Office for Women, Indiana University, Indianapolis

How might you create meaningful dialogue, facilitate deep listening to self and others, and tap into the wisdom in the room? Join co-authors of a forthcoming book on elder women's wisdom in an experiential introduction to and exploration of the globally renowned practice, The Circle Way (Baldwin and Linnea, 2010). Investigate a change framework for accessing and sharing your unique wisdom-intelligence and consider how your role as a leadership practitioner might translate into community activism that contributes to radical change. Participants will be prompted to reflect on life experiences, build community while harvesting personal and collective wisdom, and explore ways to co-create systems of change in community-based Wisdom Circles.

Elevating Personal Growth: Enhancing Leadership for Collegiate Women's Success

Workshop

Elevate Leadership Development and Education

Kravis 164

Carol Clyde, Associate Professor, Organizational Leadership Studies, Cottey College

Halen Hoelzeman, Cottey College

Hannah Hayduke, Cottey College

This interactive workshop will review the approach of one women's college to individualize the leadership development experience of undergraduate students by incorporating a "Leadership Development Plan" into all leadership classes. The workshop will provide an opportunity for participants to reflect on their mission and values and provide a structured model to actively engage in personal development. Participants will also review the process for instructors and students and engage participants in considering how a similar process may benefit their institution.

ILA Transformative Women Leaders Book Series

Panel

Transformative Thinking on Women and Leadership

Robert North 104

Chair: Chrys Egan, Associate Dean, Fulton School of Liberal Arts, Salisbury University

- Randal Joy Thompson, Institute for Social Innovation Fellow, Fielding Graduate University
- **Dionne Rosser-Mims**, Vice Chancellor, Troy University

The International Leadership Association (ILA) and Emerald Publishing present the Transformative Women Leaders book series, a dynamic exploration of women leaders as change agents in their communities and organizations around the world. The book series editors lead this session, providing inspiration and models from women redefining leadership through the power of diverse voices. Books in the series address contemporary and emerging issues of "genderwashing," embodied leadership, generative leadership, spirituality and purpose, and the power of community. This exploration of women leaders and their leadership styles offers distinct approaches to the challenges women face globally. Learn more about the books and how you can contribute.

Embracing Your Excellence

Workshop Elevate Girls and Young Women Robert North 105

Channa Bannis, Chief Marketing Strategist, Marketing 4 Moments

In this session, participants will explore the importance of embracing their unique excellence by cultivating self-love, conscious building, and the importance of celebrating their milestones along the way. Participants will also learn to lean into their authentic aspirations, push past limiting boundaries, and foster supportive communities for growth and mentorship.

<mark>15:00 – 15:20</mark>	Coffee & Tea Break	McKenna Auditorium Foyer
<mark>15:30 – 16:50</mark>	Concurrent Sessions	<mark>Various</mark>

The Leadership Loom™: A Reclaimed Paradigm of Women's Leadership

Workshop

Elevate Leadership Development and Education

Kravis 62

Carolyn Morales, Principal, Wisdomers, LLC

How would you weave a tapestry that represents your leadership journey? In this session, participants will be introduced to the Leadership Loom™ – a model that engages leadership and social identity theories with the methodology of bricolage to provide participants with insight into the diverse epistemologies and practices that shape one's leadership development. Using a basic loom, participants will construct a leadership tapestry by connecting leadership signatures with epistemic threads of wisdom and discuss the significance of utilizing the Loom as a form of epistemic resistance and activism. Attendees will be empowered to make meaning of their leadership journey, and in doing so, reclaim their unique paradigm of women's leadership.

Shattering Stereotypes: How Muslim Women Are Redefining Leadership Narratives

Workshop

Elevate Women in Leadership

Kravis 102

Aasiyah Ghazi, Research Assistant, Graduate School of Education and Psychology, Pepperdine University

Muslim women are redefining leadership by challenging stereotypes and reshaping traditional leadership narratives. Despite systemic barriers, they are making strides in politics, education, activism, and business while integrating faith-based leadership principles. This interactive workshop explores the historical and contemporary impact of Muslim women in leadership, the challenges they navigate, and the strategies they use to drive systemic change. Attendees will engage in discussions, case studies, and action planning to better understand and support diverse, inclusive leadership models.

Self-Doubt, Saboteurs, and Thinking Traps, Oh My!

Workshop Transformative Thinking on Women and Leadership Kravis 164

Cheyenne Luzynski, Teaching Associate Professor, West Virginia University

Sophia Jordan, Student, Leadership Studies, West Virginia University

Discover a new way to engage with your inner critic, self-doubt, and cognitive bias with this innovative and reflective workshop. Participants will explore common thinking traps that can paralyze women and girls in their leadership journey. Strategies and tools will be offered as a way to disrupt internal barriers to leadership development and expression. This workshop invites participants to examine their self-doubt, saboteurs, and common thinking traps in order to liberate your leadership practice and amplify the leader within. This engaging workshop is designed to offer reflective tools, and activities that can be shared with others eager to unleash their leadership potential.

Women Leading Change: How to Be a Successful Change Agent

Workshop Elevate Women in Leadership Robert North 104

Hope Zoeller, Founder and President, Helping Other People Excel (HOPE), LLC

Rosalynn Carter said, "A leader takes people where they want to go. A great leader takes people where they don't necessarily want to go, but ought to be." Successful organizational change requires great leaders as they steer the transformation from a difficult journey into

a smooth ride. Harvard Business Review identified five key competencies for change management: demonstrating flexibility and resilience; recognizing growth opportunities; striving for results; leading courageously; gaining buy-in. Research shows women innately have many of these skills necessary to successfully lead organizational change. This session will provide tools and resources necessary to be an effective change agent.

Breaking Barriers, Building Bridges: Redefining Leadership in the 21st Century Workshop

Transformative Thinking on Women and Leadership Robert North 105

Heidi Marshall, Associate Director, National Center for Teaching and Learning, The Chicago School

Leveraging the experiences of women working in organizational "third spaces," which encompasses roles that exist in the liminal spaces between traditional streams to leadership, we will highlight how women professionals often face a lack of recognition and limited opportunities for career growth but how this can be countered through a new theoretical model or organizational leadership: The System-Servant-Self model. This model emphasizes the need for women to balance their personal goals and values with a commitment to serving others and challenging existing systems. This framework encourages women to be both self-directed and collaborative, advocating for themselves while working to improve the system.

The Women and Leadership Membership Community Journey: A Fireside Chat with Professor Susan R. Madsen

Fireside Chat

Parents Dining Room

Moderators:

- **Sherylle Tan**, Director of Internships and Research, Kravis Leadership Institute Visiting Assistant Professor of Psychology, Claremont McKenna College
- Lisa De-Frank Cole, Director and F. Duke Perry Endowed Professor of Leadership Studies, West Virginia University

Susan Madsen, Karen Haight Huntsman Endowed Professor of Leadership, Jon M. Huntsman School of Business, Utah State University

In 2010, the Women and Leaders Member Community was created by committed, passionate ILA members to provide space for those interested in convening, discussing, and researching women and leadership. Join this session as Conference Co-Chairs, Drs. Lisa DeFrank-Cole and Sherylle Tan interview Dr. Susan R. Madsen—who lead the work to start the Community—for an engaging conversation. It will focus on the origins of the Community and how it has moved forward through the years. The discussion will also highlight the origins of the ILA women and leadership conferences and the initial Women and Leadership book series. This Chat will also dig into thoughts around continuing this important work of women's leadership even within the current tumultuous times when some would push back on this focus. It will conclude with calls to action for all of us as we continue the work needed to ensure that women are leading more than ever before!

Friday, June 13, 2025

07:15 – 17:00 ILA Registration, Badge Pick-Up, & Information Counter *McKenna Auditorium Foyer*

08:00 – 08:50 Continental Breakfast & Networking Activity McKenna Auditorium Foyer.

Networking Activity Title, Description, and Location TBD

09:00 – 10:20 Concurrent Sessions Various

The Gratitude Advantage: Building Trust, Resilience, and Authenticity

Workshop

Elevate Leadership Development and Education

Kravis 102

Stephanie Johnson, Assistant Director, Laspa Center for Leadership, Scripps College

This interactive workshop explores the transformative power of gratitude practices in leadership development, focusing on how gratitude can build trust, resilience, and authenticity. Rooted in transformational and authentic leadership frameworks, this workshop will delve into the practice of gratitude as a tool for fostering deeper connections

and effective leadership. Through reflection, peer feedback, and actionable strategies, participants will leave with practical tools for cultivating gratitude practices for themselves and their teams.

Leading While Tired: Creating Safe Spaces for Women of Color Leaders to Thrive

Workshop

Elevate Women in Leadership

Kravis 164

Oluwatosin Martins, Regional Program Director, Center For Employment Opportunities

Women of color leaders face unique systemic challenges that exacerbate leadership fatigue and burnout, yet their resilience and contributions are pivotal to advancing equity in leadership. This workshop explores actionable strategies to address disparities and foster resilience, drawing on recent research into secondary traumatic stress (STS) and transformational leadership. Participants will gain tools to navigate structural barriers, mitigate burnout, and co-create inclusive practices that promote equity and psychological safety. This session empowers women of color to strengthen their leadership identity and lead with conscious impact, even when tired.

Negative Capability: Reflecting on Personal and Societal Grief as Leaders & Followers

Workshop

Transformative Thinking on Women and Leadership

Robert North 104

Fatema Haque, Academic Program Manager and Adjunct Lecturer, Barger Leadership Institute, University of Michigan, Ann Arbor

We are surrounded by unprecedented personal and societal grief. From genocides to climate crises, school shootings to political upheavals, our world is filled with sorrow. Yet, we are told that grief has no place in professional contexts. This workshop aims to disrupt this notion and bring forward the necessity of and possibilities in building capacity to individually and collectively metabolize grief. Utilizing the concept of Negative Capability-residing in discomfort with an open mind--participants will engage in meditation, contemplative art, and small group discussions. Facilitated with gentleness and intention, this immersive experience will help participants develop resilience, foster community, and find strength in shared sorrow.

Emotional Intelligence and Conflict Management Style of Black Women Leaders

Panel

Transformative Thinking on Women and Leadership Robert North 105

Chair: **Cynthia Sims**, Associate Professor, Lifelong Education Administration, University of Georgia

- Tina Jackson, Adjunct Professor, Abilene Christian University
- Marilyn Pierce, Assistant Director, Kravis Leadership Institute, Claremont McKenna College
- Emmaculate Kipyasang, Operations Manager, Smith Orr & Associates

This study explored the link between emotional intelligence and conflict management styles in Black women leaders in the U.S. Due to limited literature, it provided quantitative data on these constructs. It examined how Black women balance their intersectional identity, emotional intelligence, and conflict management. Findings showed leaders with higher emotional intelligence prioritize concern for others, while those with lower levels show less concern. Additionally, weaker intersectional identities correlated with lower emotional intelligence. Identity did not mediate the variables.

<mark>10:25 – 10:45</mark>	Coffee & Tea Break	McKenna Auditorium Foyer
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<mark>10:50 – 11:50</mark>	Concurrent Sessions	<u>Various</u>

Leading Beyond Labels: Women's Leadership Efforts in Cross-Organizational Teams, for Women of Color in Power, and in Advancing Pay Equity

Presentations
Systems of Change
Kravis 102

This panel delves into the multifaceted experiences of women leaders, exploring how they exert influence and drive change in organizations. Panelists consider leadership without formal titles, how Black women might uniquely cultivate power, and gender pay disparities within government roles.

This session is comprised of the following individual presentations:

(1) When There's No Title on the Business Card: How Women Lead in Cross-Organizational Teams

Elizabeth Nilsen, Acting Director, Agile Strategy Lab, University of North Alabama

Vertical leadership of a team is a given in most groups within a single organization. In a cross-organizational team, there is often no designated leader at the team's launch; rather, leadership emerges. These cross-organizational teams often convene to address highly challenging issues that are embedded within complex adaptive systems. In this session, the presenter will share the findings from a study of 70 cross-organizational teams on the roles of plural leadership, psychological safety, team cohesion and voice. The ways in which women exercised leadership in these groups – including the degree to which this leadership differed from that enacted by men – will be followed by presentation of some implications for leadership practice.

(2) Root Weaving: How Black Women Build Power When Leading Organizational Change

Nafeesha Mitchell, Doctoral Candidate, Vanderbilt University

Dana Watson, Doctoral Candidate, Vanderbilt University

Contemporary change leadership frameworks often assume that all leaders enter with inherent institutional power. Yet, research consistently highlights barriers Black women face, specifically exclusion from power networks, racialized and gendered biases, and heightened scrutiny in their leadership roles (Chidinma Favour Chikwe et al., 2024). Our presentation intends to address Black women's disproportionate experiences leading through organizational change. Our inquiry bridges three key areas: racialization theory, power within organizational structures, and elements of broad-based organizing. We leverage organizational change models to frame our approach and situate our wonderings against grassroots organizing practices.

(3) Time Does Not Heal: Analyzing Gender Pay Disparities in Government Roles

Tyler Fezzey, Ph.D. Candidate, Management, The University of Alabama

Research has produced mixed findings regarding where the gender compensation gap will emerge and persist. Employing HLM on two large state government datasets (N=89,752,

N=542,004), we accounted for differences within individuals, employment categories, and state agencies to assess the nature of the gender compensation gap across different levels of leadership and over time. We found consistent support for an overall gender compensation gap, although this inequity was attenuated in certain historically womendominated occupations. We found that the gap was only exacerbated in executive (compared to non-executive) leadership positions and that gender-based pay inequities worsened with tenure.

Addressing the Intersection of Gender, Achievement, and Leadership Identity Development

Workshop Elevate Women in Leadership Kravis 164

Mira Brancu, Founder; Associate Professor; Senior OD Psychologist, Towerscope; Duke University; Department of Veterans Affairs

What leads talented women to be ambivalent about leadership despite wanting impactful roles? The answers lie in the mixed messages at the intersection of leadership, gender, and achievement identity, as well as the disparities between organizational messages and women's experiences. The presenter will share insights from personal leadership journeys, expert interviews, and research on coaching women. We will discuss myths around women's leadership, root causes of barriers, and practical strategies for improving leadership development programs to better support women and marginalized individuals.

Uncover Meaningful Impacts of Your Leadership Development Program with Ripple Effects Mapping

Workshop
Elevate Girls and Young Women
Robert North 104

Robin Horner, Principal, Radiance

Cynthia Surya, Evaluator, Radiance

You know your leadership work is important, but do you know what changes it helps bring about? Are there long-term benefits? Do they extend beyond your participants? This hands-on workshop will introduce attendees to Ripple Effects Mapping (REM), a community-based strategy that brings program graduates together for interactions in which they

uncover direct and indirect impacts of a program. We'll bring examples from sessions we led with graduates of the Young Women's Institute of Minnesota, an initiative that paves the way for racially diverse cohorts of young women and gender-diverse youth to lead and build community power. Attendees will learn how REM can support reflection, evaluation, refinement, and communication about their programs.

The Power of Mind Wandering in Daily Life

Workshop Transformative Thinking on Women and Leadership Robert North 105

Paula Lowe, Author and Researcher

Mind Wandering is co-existent thinking that is not about what we are doing. Understanding mind wandering is key piece to understanding presence, a state of focused participation we ask of others and ourselves. For over 100 years, work and education leaders taught us to believe that mind wandering keeps us from being productive. This session challenges that assertion and helps women in leadership understand mind wandering as part of how we get things done where we live, learn, and work. This workshop offers national research on mind wandering in daily life for working adults aged 25-50 with attention to gender and parenting status.

12:00-13:30

Awards Luncheon

McKenna Auditorium Foyer